

| | 2006 Actual ¹ | 2007 Adopted | 2007 Estimated ² | 2008 Proposed | 2009 Projected ³ | 2010 Projected ³ |
|--|--------------------------|------------------|--------------------------------|------------------|--------------------------------|-----------------------------|
| Beginning Fund Balance | 9,701,024 | 8,476,686 | 7,739,887 | 7,785,329 | 7,785,329 | 7,785,329 |
| Revenues | | | | | | |
| * LICENSES & PERMITS | 11,265,749 | 12,253,078 | 11,959,201 | 12,801,633 | 13,185,682 | 13,581,252 |
| * FEDERAL GRANTS-DIRECT | 12,641,464 | 12,480,078 | 13,198,467 | 11,814,097 | 12,168,520 | 12,533,576 |
| * FEDERAL GRANTS-INDIRECT | 42,993,159 | 36,933,151 | 37,479,343 | 32,617,985 | 33,596,525 | 34,604,420 |
| * STATE GRANTS | 17,197,235 | 20,278,590 | 20,605,628 | 18,112,905 | 18,656,292 | 19,215,981 |
| * STATE ENTITLEMENTS | 9,530,237 | 9,562,190 | 9,562,190 | 9,562,190 | 9,849,056 | 10,144,527 |
| * INTERGOVERNMENTAL PAYMENT | 47,649,533 | 44,642,629 | 49,670,313 | 53,783,803 | 55,397,317 | 57,059,237 |
| * CHARGES FOR SERVICES | 10,841,384 | 12,796,265 | 12,985,995 | 13,379,337 | 13,780,717 | 14,194,139 |
| * MISCELLANEOUS REVENUE | 3,072,180 | 3,058,769 | 2,776,106 | 3,194,623 | 3,290,462 | 3,389,176 |
| * NON REVENUE RECEIPTS | | 5,849,542 | 3,458,558 | 5,778,530 | 5,951,886 | 6,130,442 |
| * OTHER FINANCING SOURCES | 17,035 | | | | | |
| * CONTRBTN-CX TO PUB HEALTH | 19,773,192 | 22,618,793 | 24,985,383 | 27,069,734 | 27,881,826 | 28,718,281 |
| * CX-CHLD & FAM SET-ASIDE | 3,981,047 | 4,242,625 | 4,242,625 | 4,335,963 | 4,466,042 | 4,600,023 |
| * SALE OF PROPERTY | | | 1,220,188 | | | |
| Total Revenues | 178,962,216 | 184,715,710 | 192,143,997 | 192,450,800 | 198,224,324 | 204,171,054 |
| Expenditures | | | | | | |
| * SALARIES & WAGES | (77,472,318) | (77,815,048) | (79,918,304) | (85,787,870) | (88,361,506) | (91,012,351) |
| * PERSONAL BENEFITS | (24,897,631) | (28,765,599) | (28,694,833) | (33,087,203) | (34,079,819) | (35,102,214) |
| * SUPPLIES | (21,555,329) | (18,215,791) | (18,316,134) | (7,050,419) | (7,261,932) | (7,479,790) |
| * SERVICES & OTHER CHARGES | (42,987,756) | (43,363,483) | (48,432,573) | (46,037,274) | (47,418,392) | (48,840,944) |
| * INTRAGOVERNMENTAL SERVICE | (12,882,174) | (13,178,318) | (11,376,388) | (13,363,140) | (13,764,034) | (14,176,955) |
| * CAPITAL OUTLAY | (449,008) | (1,402,625) | (1,348,973) | (1,339,931) | (1,380,129) | (1,421,533) |
| * DEBT SERVICE | (192,474) | | (35,818) | (30,000) | (30,900) | (31,827) |
| * INTRA COUNTY CONTRIBUTNS. | (188,790) | (516,974) | (516,974) | (138,609) | (142,767) | (147,050) |
| * CONTINGENCIES | | (7,446,148) | (3,458,558) | (8,384,978) | (8,636,527) | (8,895,623) |
| * CONTRA EXPENDITURES | | 5,953,276 | | 2,768,624 | 2,851,683 | 2,937,233 |
| Total Expenditures | (180,625,480) | (184,750,710) | (192,098,555) | (192,450,800) | (198,224,324) | (204,171,054) |
| Estimated Underexpenditures | | | | | | |
| Other Fund Transactions | | | | | | |
| NONBUDGETED PROCEEDS FROM EMS - DONATIONS | (297,873) | | | | | |
| Total Other Fund Transactions | (297,873) | | | | | |
| Ending Fund Balance | 7,739,887 | 8,441,686 | 7,785,329 | 7,785,329 | 7,785,329 | 7,785,329 |
| Reserves & Designations | | | | | | |
| INVENTORY RESERVE | (1,964,003) | (1,195,715) | (1,964,003) | (1,964,003) | (1,964,003) | (1,964,003) |
| RESERVE FOR ENCUMBRANCES | (822,735) | | | | | |
| TRAINING & MEDICAL EQUIP FOR MEDIC ONE RESERVE | (193,384) | (491,257) | (193,384) | (193,384) | (193,384) | (193,384) |
| CLAIMS & JUDGMENT RESERVE - FQHC | (700,000) | (1,890,661) | (700,000) | (700,000) | (700,000) | (700,000) |
| PRIVATE FOUNDATIONS & NON-PROFIT RESERVE | (56,948) | (56,948) | (56,948) | (56,948) | (56,948) | (56,948) |
| ENVIRONMENTAL HEALTH FEE RESERVE | (3,661,523) | (3,289,895) | (3,661,523) | (3,661,523) | (3,661,523) | (3,661,523) |
| DESIGNATED FOR REAPPROPRIATION | | | | | | |
| Total Reserves & Designations | (7,398,593) | (6,924,476) | (6,575,859) | (6,575,859) | (6,575,859) | (6,575,859) |
| Ending Undesignated Fund Balance | 341,293 | 1,517,210 | 1,209,470 | 1,209,470 | 1,209,470 | 1,209,470 |
| Target Fund Balance ⁴ | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 |

Financial Plan Notes:¹ 2006 Actuals are based on the 2006 CAFR.² 2007 Estimated is based on the 2nd Quarter Budget Report which is an accumulation of divisional projections based on May ARMS.³ 2009 and 2010 Projected are based on assumption of 3% increase in revenues and expenditures over previous year⁴ Target fund balance is based on historical effort to maintain a minimum of \$1,000,000.